



OPERATING BUDGET 2025
BUDGET D'EXPLOITATION 2025

FINAL VERSION
VERSION FINALE

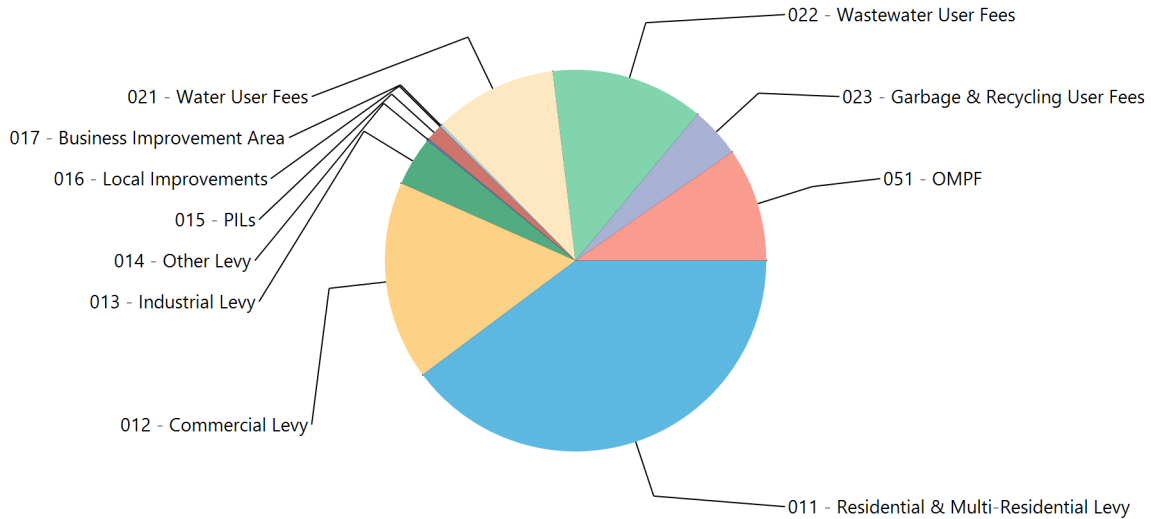
	Budget 2024	Budget 2025	Variance (over/under)	% Variance
REVENUES / REVENUS				
000 - Transfer from Reserve	\$ 240,800.00	\$ 227,152.00	\$ (13,648.00)	-5.67%
100 - Grants and Transfer Payments	\$ 3,076,789.00	\$ 2,944,240.00	\$ (132,549.00)	-4.31%
200 - User fees	\$ 1,158,810.00	\$ 1,556,677.00	\$ 397,867.00	34.33%
300 - Licences, Permits and Rents	\$ 684,910.00	\$ 733,250.00	\$ 48,340.00	7.06%
400 - Fines and Penalties	\$ 195,000.00	\$ 255,000.00	\$ 60,000.00	30.77%
500 - Investment Income	\$ 272,691.00	\$ 308,250.00	\$ 35,559.00	13.04%
600 - Gain (Loss) On Sales of Property	\$ 35,450.00	\$ 88,500.00	\$ 53,050.00	149.65%
900 - Other Revenues	\$ 84,475.00	\$ 84,475.00	\$ -	0.00%
FEE - USER FEES W/WW/G	\$ 6,302,997.00	\$ 6,342,678.00	\$ 39,681.00	0.63%
TAX - TAX LEVY				
Tax Levy	\$ 12,543,403.00	\$ 13,776,210.00	\$ 1,232,807.00	9.83%
Supplemental Tax Levy	\$ 115,000.00	\$ 180,000.00	\$ 65,000.00	56.52%
Payments in-lieu of taxes	\$ 290,000.00	\$ 320,000.00	\$ 30,000.00	10.34%
BIA Taxes	\$ 47,150.00	\$ 47,150.00	\$ -	0.00%
Local Improvements	\$ 3,500.00	\$ 3,500.00	\$ -	0.00%
Total Revenues / Revenus totaux	\$ 25,050,975.00	\$ 26,867,082.00	\$ 1,816,107.00	7.25%
EXPENSES / DÉPENSES				
1000 - Salaries, wages and benefits	\$ 9,026,084.00	\$ 9,741,246.00	\$ 715,162.00	7.92%
2100 - Long-term Debt Repayment - Capital	\$ 1,075,126.00	\$ 1,147,243.00	\$ 72,117.00	6.71%
2200 - Long-term Debt Repayment - Interests	\$ 707,542.00	\$ 700,040.00	\$ (7,502.00)	-1.06%
3100 - Materials - Office & Admin	\$ 424,353.00	\$ 457,176.00	\$ 32,823.00	7.73%
3200 - Materials and Supplies	\$ 1,416,760.00	\$ 1,439,550.00	\$ 22,790.00	1.61%
3300 - Utilities	\$ 1,873,810.00	\$ 1,910,519.00	\$ 36,709.00	1.96%
3400 - Professional Development	\$ 268,972.00	\$ 214,960.00	\$ (54,012.00)	-20.08%
3500 - R & M Vehicles and Rolling Equipment	\$ 329,394.00	\$ 290,573.00	\$ (38,821.00)	-11.79%
3600 - R & M Building Equipment	\$ 302,150.00	\$ 270,500.00	\$ (31,650.00)	-10.47%
3700 - R & M Building & Infrastructure	\$ 461,750.00	\$ 504,100.00	\$ 42,350.00	9.17%
4100 - Professional Fees	\$ 376,300.00	\$ 365,600.00	\$ (10,700.00)	-2.84%
4200 - Contracted Services	\$ 5,056,663.00	\$ 5,992,964.00	\$ 936,301.00	18.52%
4900 - Special Projects	\$ 384,900.00	\$ 87,000.00	\$ (297,900.00)	0.00%
5100 - Financial Expenses	\$ 23,700.00	\$ 24,200.00	\$ 500.00	2.11%
5200 - Rental	\$ 212,200.00	\$ 181,500.00	\$ (30,700.00)	-14.47%
5300 - Property Taxes	\$ 274,500.00	\$ 286,500.00	\$ 12,000.00	4.37%
5400 - Contributions	\$ 594,071.00	\$ 652,411.00	\$ 58,340.00	9.82%
5600 - Vehicle Lease	\$ 150,000.00	\$ 125,000.00	\$ (25,000.00)	0.00%
7100 - Transfer to Reserve	\$ 668,000.00	\$ 511,000.00	\$ (157,000.00)	-23.50%
7300 - Transfer to Capital	\$ 1,383,000.00	\$ 2,000,000.00	\$ 617,000.00	44.61%
9100 - Interdepartmental Transfers - Salary	\$ (2,300.00)	\$ -	\$ 2,300.00	0.00%
9200 - Interdepartmental Transfers - Fleet	\$ -	\$ -	\$ -	0.00%
Total Expenses / Dépenses totales	\$ 25,006,975.00	\$ 26,902,082.00	\$ 1,895,107.00	7.58%
NET - REVENUES & EXPENSES / REVENUS E	\$ 44,000.00	\$ (35,000.00)	\$ (79,000.00)	0.00%
Funds - Surplus (Deficit)				
General	\$ 56,000.00	\$ 35,000.00		
Water	\$ -	\$ -		
Sewer	\$ -	\$ -		
Waste	\$ (100,000.00)	\$ -		

Budget Forecast by Sub Department

Division 1 - Municipal Taxation

	2024 Budget	2025 Budget	Change	% Change
Revenues				
011 - Residential & Multi-Residential Levy	8,281,300	9,102,456	821,156	9.92%
012 - Commercial Levy	3,453,466	3,854,862	401,396	11.62%
013 - Industrial Levy	888,300	959,966	71,666	8.07%
014 - Other Levy	35,337	38,926	3,589	10.16%
015 - PILs	290,000	320,000	30,000	10.34%
016 - Local Improvements	3,500	3,500	0	0.00%
017 - Business Improvement Area	47,150	47,150	0	0.00%
021 - Water User Fees	2,297,375	2,391,032	93,657	4.08%
022 - Wastewater User Fees	2,875,858	2,968,507	92,649	3.22%
023 - Garbage & Recycling User Fees	1,129,764	983,139	(146,625)	-12.98%
051 - OMPF	2,062,900	2,205,900	143,000	6.93%
Total Revenues	21,364,950	22,875,438	1,510,488	7.07%
Net Total	21,364,950	22,875,438	1,510,488	7.07%

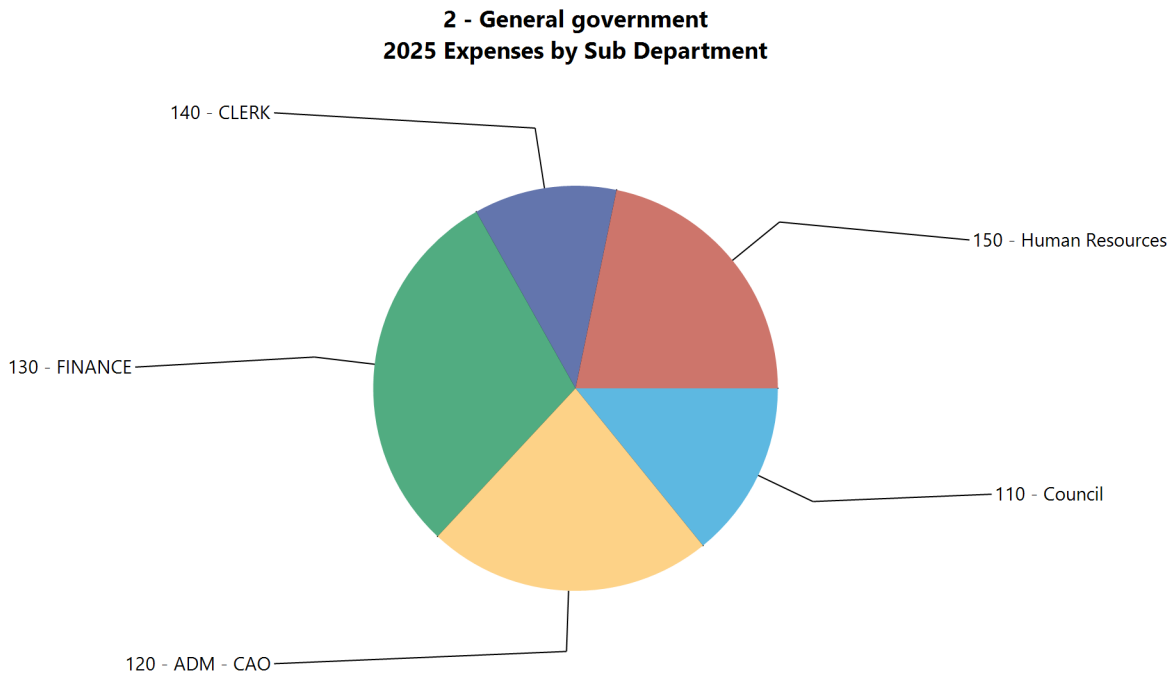
**1 - Municipal Taxation
2025 Sub Department Revenues**



Budget Forecast by Sub Department

Division 2 - General government

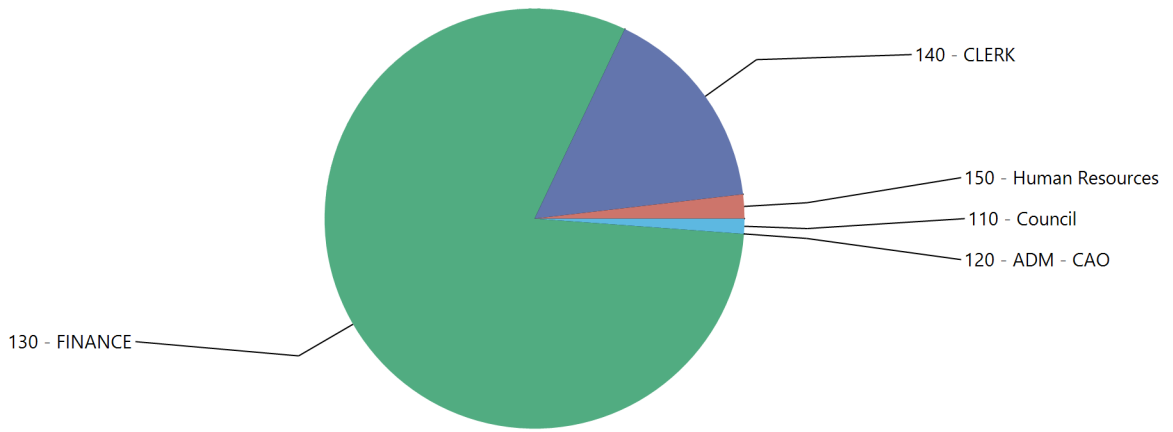
	2024 Budget	2025 Budget	Change	% Change
Revenues				
110 - Council	10,000	10,000	0	0.00%
120 - ADM - CAO	5,600	0	(5,600)	-100.00%
130 - FINANCE	708,766	699,225	(9,541)	-1.35%
140 - CLERK	122,100	138,900	16,800	13.76%
150 - Human Resources	19,000	16,000	(3,000)	-15.79%
Total Revenues	865,466	864,125	(1,341)	-0.15%
Expenses				
110 - Council	412,600	417,900	5,300	1.28%
120 - ADM - CAO	698,100	672,880	(25,220)	-3.61%
130 - FINANCE	880,300	882,625	2,325	0.26%
140 - CLERK	329,950	336,800	6,850	2.08%
150 - Human Resources	562,664	642,230	79,566	14.14%
Total Expenses	2,883,614	2,952,435	68,821	2.39%
Net Total	(2,018,148)	(2,088,310)	(70,162)	1.80%



Budget Forecast by Sub Department

Division 2 - General government

**2 - General government
2025 Sub Department Revenues**



Budget Forecast by Sub Department

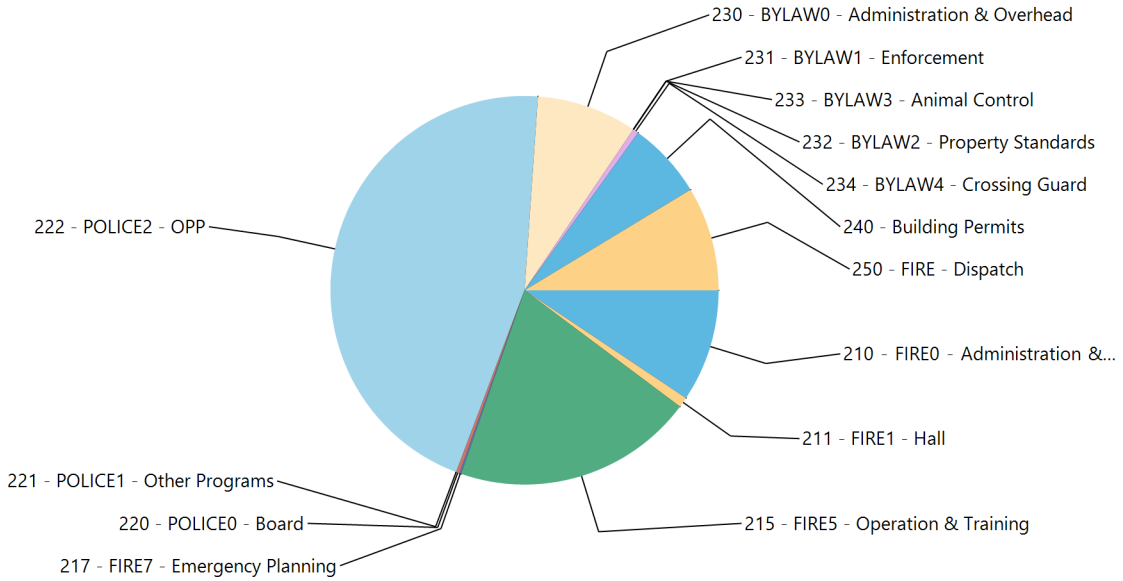
Division 3 - Protection to person and property

	2024 Budget	2025 Budget	Change	% Change
Revenues				
210 - FIRE0 - Administration & Overhead	79,360	69,670	(9,690)	-12.21%
211 - FIRE1 - Hall	0	0	0	0.00%
220 - POLICE0 - Board	10,000	20,000	10,000	100.00%
221 - POLICE1 - Other Programs	8,000	0	(8,000)	-100.00%
222 - POLICE2 - OPP	15,000	0	(15,000)	-100.00%
230 - BYLAW0 - Administration & Overhead	106,500	155,500	49,000	46.01%
231 - BYLAW1 - Enforcement	0	0	0	0.00%
232 - BYLAW2 - Property Standards	0	0	0	0.00%
233 - BYLAW3 - Animal Control	0	0	0	0.00%
240 - Building Permits	369,910	471,352	101,442	27.42%
250 - FIRE - Dispatch	922,449	640,602	(281,847)	-30.55%
Total Revenues	1,511,219	1,357,124	(154,095)	-10.20%
Expenses				
210 - FIRE0 - Administration & Overhead	507,599	691,606	184,007	36.25%
211 - FIRE1 - Hall	64,727	63,445	(1,282)	-1.98%
215 - FIRE5 - Operation & Training	1,326,325	1,484,007	157,682	11.89%
217 - FIRE7 - Emergency Planning	12,868	11,511	(1,357)	-10.55%
220 - POLICE0 - Board	20,844	20,844	0	0.00%
221 - POLICE1 - Other Programs	8,000	0	(8,000)	-100.00%
222 - POLICE2 - OPP	2,790,796	3,352,565	561,769	20.13%
230 - BYLAW0 - Administration & Overhead	639,521	619,335	(20,186)	-3.16%
231 - BYLAW1 - Enforcement	0	0	0	0.00%
232 - BYLAW2 - Property Standards	0	0	0	0.00%
233 - BYLAW3 - Animal Control	0	0	0	0.00%
234 - BYLAW4 - Crossing Guard	34,086	35,200	1,114	3.27%
240 - Building Permits	369,910	471,352	101,442	27.42%
250 - FIRE - Dispatch	922,449	640,602	(281,847)	-30.55%
Total Expenses	6,697,125	7,390,467	693,342	10.35%
Net Total	(5,185,906)	(6,033,343)	(847,437)	6.57%

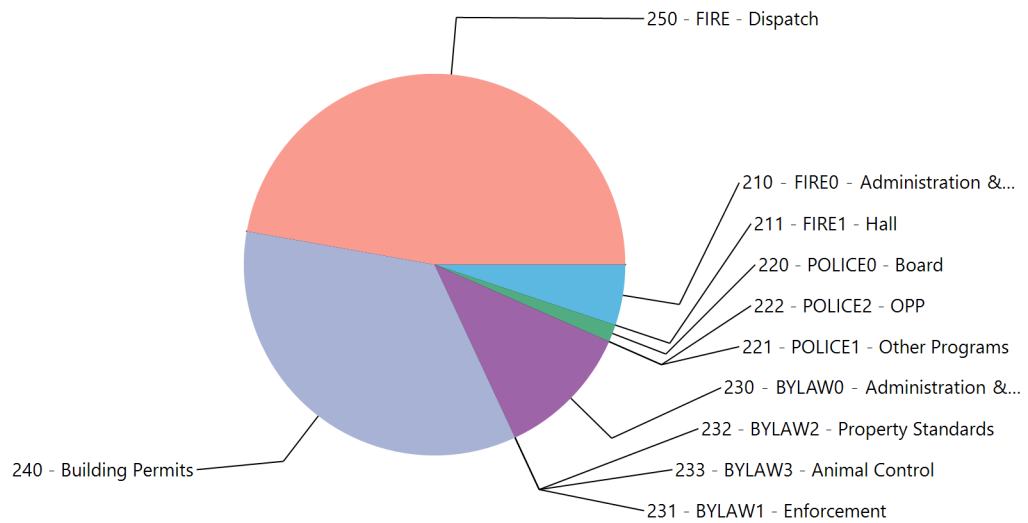
Budget Forecast by Sub Department

Division 3 - Protection to person and property

**3 - Protection to person and property
2025 Expenses by Sub Department**



**3 - Protection to person and property
2025 Sub Department Revenues**

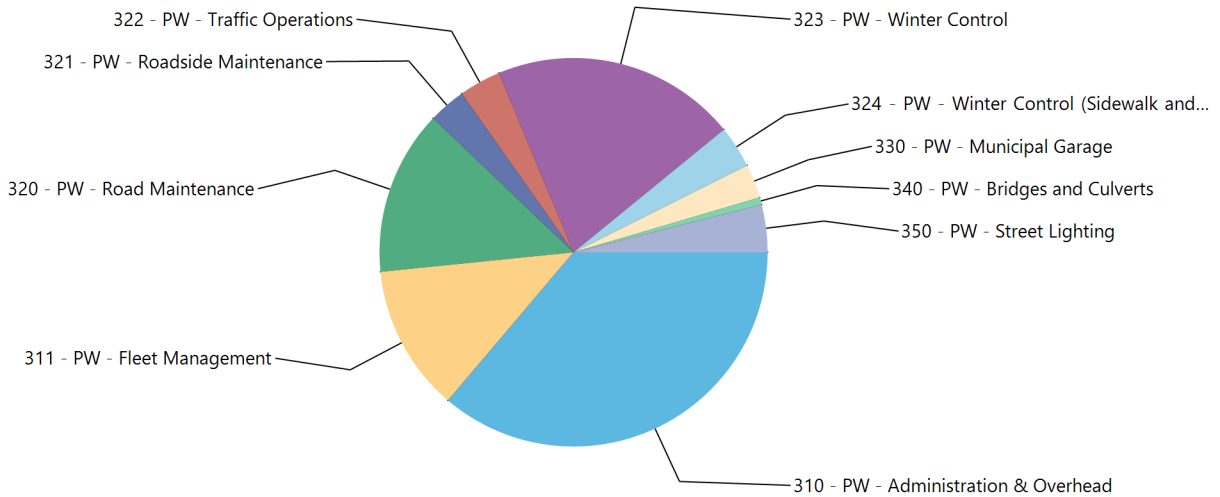


Budget Forecast by Sub Department

Division 4 - Transportation services

	2024 Budget	2025 Budget	Change	% Change
Revenues				
310 - PW - Administration & Overhead	39,000	92,500	53,500	137.18%
320 - PW - Road Maintenance	0	0	0	0.00%
350 - PW - Street Lighting	0	0	0	0.00%
Total Revenues	39,000	92,500	53,500	137.18%
Expenses				
310 - PW - Administration & Overhead	1,212,963	1,329,208	116,245	9.58%
311 - PW - Fleet Management	496,850	447,850	(49,000)	-9.86%
320 - PW - Road Maintenance	484,000	504,000	20,000	4.13%
321 - PW - Roadside Maintenance	106,300	114,000	7,700	7.24%
322 - PW - Traffic Operations	115,500	128,000	12,500	10.82%
323 - PW - Winter Control	776,000	749,000	(27,000)	-3.48%
324 - PW - Winter Control (Sidewalk and Parking)	123,700	129,000	5,300	4.28%
330 - PW - Municipal Garage	31,200	103,615	72,415	232.10%
340 - PW - Bridges and Culverts	39,800	22,250	(17,550)	-44.10%
350 - PW - Street Lighting	130,000	145,000	15,000	11.54%
Total Expenses	3,516,313	3,671,923	155,610	4.43%
Net Total	(3,477,313)	(3,579,423)	(102,110)	5.88%

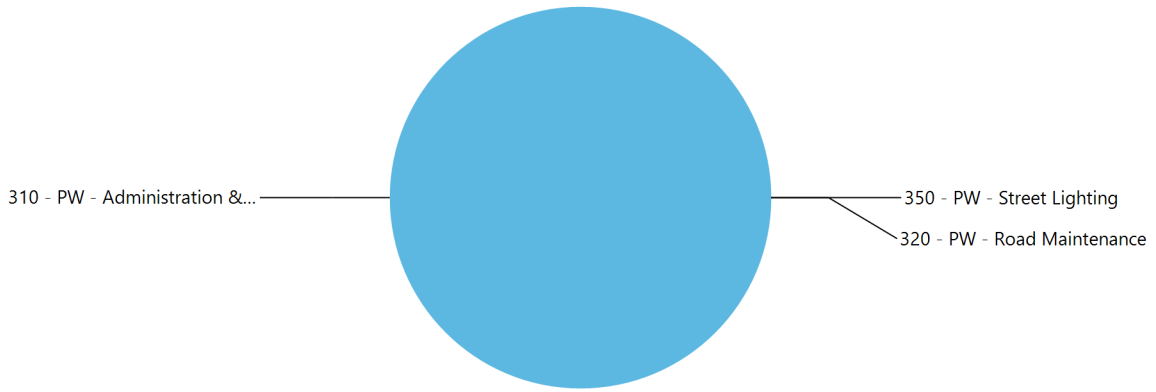
**4 - Transportation services
2025 Expenses by Sub Department**



Budget Forecast by Sub Department

Division 4 - Transportation services

4 - Transportation services 2025 Sub Department Revenues



Budget Forecast by Sub Department

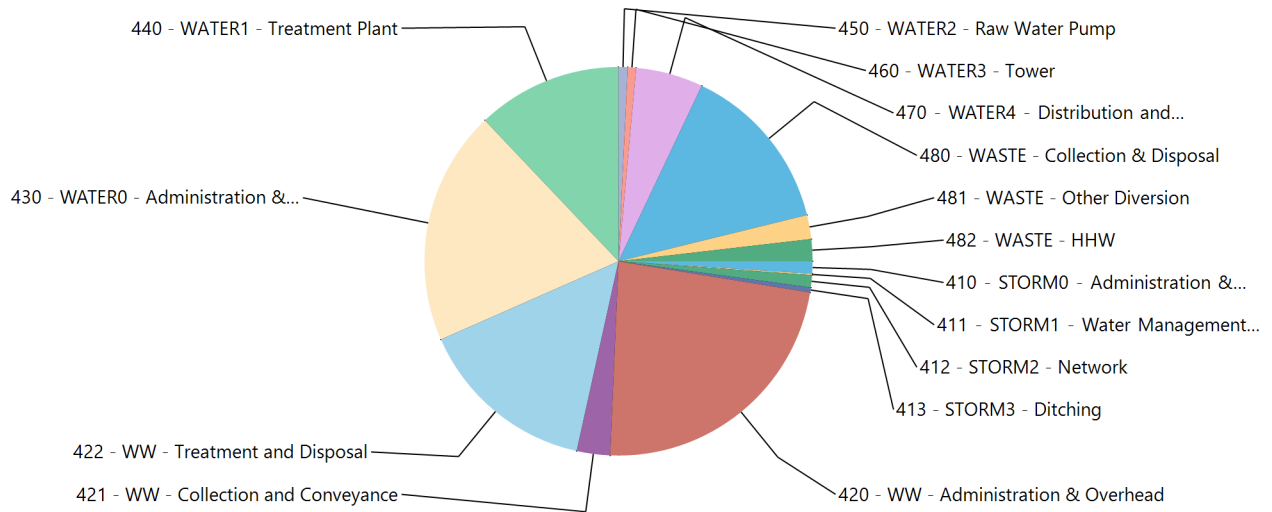
Division 5 - Environmental services

	2024 Budget	2025 Budget	Change	% Change
Revenues				
410 - STORM0 - Administration & Overhead	0	0	0	0.00%
420 - WW - Administration & Overhead	50,000	25,000	(25,000)	-50.00%
430 - WATER0 - Administration & Overhead	437,000	390,500	(46,500)	-10.64%
460 - WATER3 - Tower	50,000	50,000	0	0.00%
480 - WASTE - Collection & Disposal	0	246,915	246,915	100.00%
482 - WASTE - HHW	0	84,640	84,640	100.00%
Total Revenues	537,000	797,055	260,055	48.43%
Expenses				
410 - STORM0 - Administration & Overhead	74,975	74,974	(1)	0.00%
411 - STORM1 - Water Management Facility	8,000	8,000	0	0.00%
412 - STORM2 - Network	100,000	75,000	(25,000)	-25.00%
413 - STORM3 - Ditching	20,000	30,000	10,000	50.00%
420 - WW - Administration & Overhead	1,634,208	1,694,107	59,899	3.67%
421 - WW - Collection and Conveyance	190,700	203,100	12,400	6.50%
422 - WW - Treatment and Disposal	1,100,950	1,095,000	(5,950)	-0.54%
430 - WATER0 - Administration & Overhead	1,374,550	1,429,232	54,682	3.98%
440 - WATER1 - Treatment Plant	898,175	883,800	(14,375)	-1.60%
450 - WATER2 - Raw Water Pump	55,600	56,900	1,300	2.34%
460 - WATER3 - Tower	54,000	50,600	(3,400)	-6.30%
470 - WATER4 - Distribution and Transmission	402,050	411,000	8,950	2.23%
480 - WASTE - Collection & Disposal	1,029,764	1,034,391	4,627	0.45%
481 - WASTE - Other Diversion	0	146,503	146,503	100.00%
482 - WASTE - HHW	0	133,800	133,800	100.00%
Total Expenses	6,942,972	7,326,407	383,435	5.52%
Net Total	(6,405,972)	(6,529,352)	(123,380)	8.60%

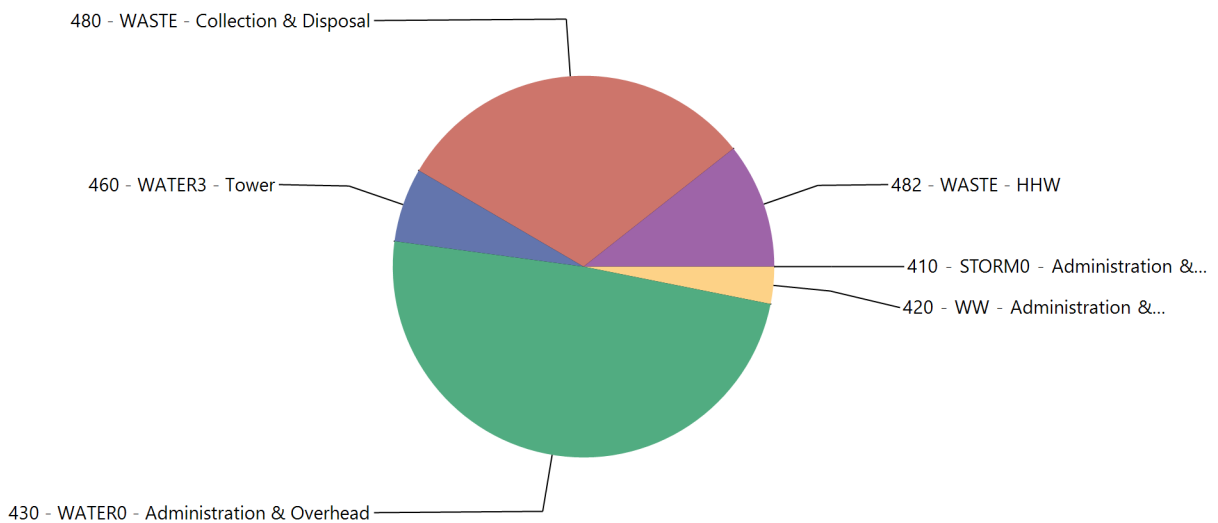
Budget Forecast by Sub Department

Division 5 - Environmental services

**5 - Environmental services
2025 Expenses by Sub Department**



**5 - Environmental services
2025 Sub Department Revenues**



Budget Forecast by Sub Department

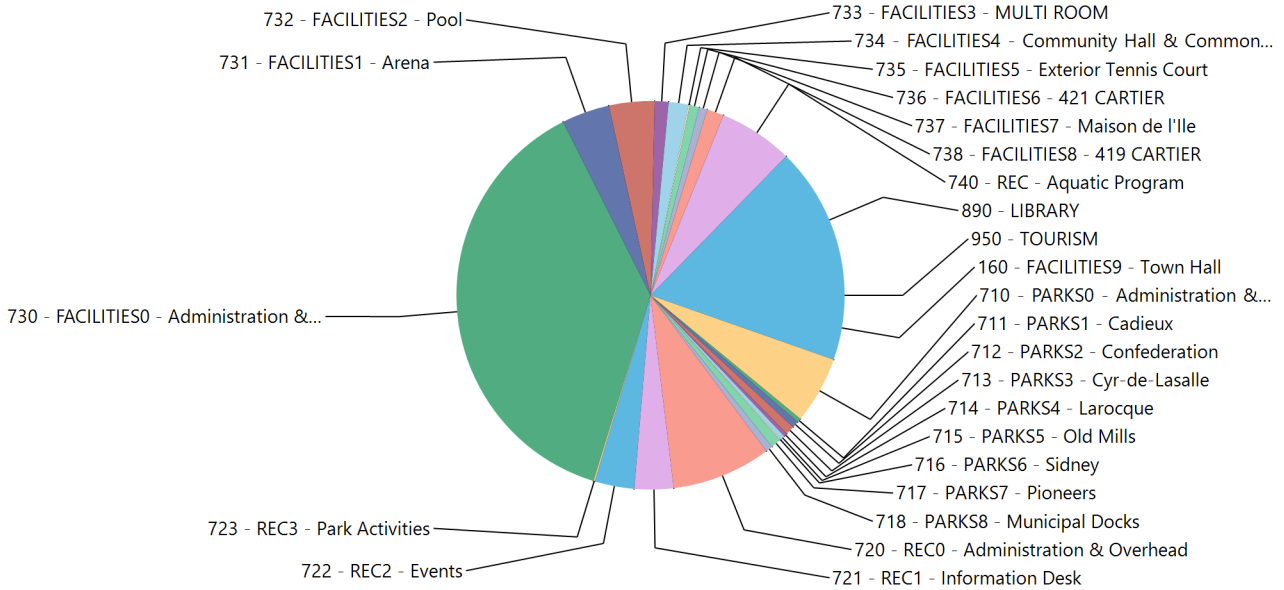
Division 6 - Recreation and cultural services

	2024 Budget	2025 Budget	Change	% Change
Revenues				
160 - FACILITIES9 - Town Hall	0	0	0	0.00%
710 - PARKS0 - Administration & Overhead	20,000	18,000	(2,000)	-10.00%
720 - REC0 - Administration & Overhead	19,500	89,000	69,500	356.41%
721 - REC1 - Information Desk	2,000	500	(1,500)	-75.00%
722 - REC2 - Events	105,000	47,000	(58,000)	-55.24%
730 - FACILITIES0 - Administration & Overhead	0	0	0	0.00%
731 - FACILITIES1 - Arena	265,000	280,000	15,000	5.66%
733 - FACILITIES3 - MULTI ROOM	37,000	56,000	19,000	51.35%
734 - FACILITIES4 - Community Hall & Common Areas	9,500	15,000	5,500	57.89%
740 - REC - Aquatic Program	135,000	175,000	40,000	29.63%
890 - LIBRARY	36,000	36,000	0	0.00%
Total Revenues	629,000	716,500	87,500	13.91%
Expenses				
160 - FACILITIES9 - Town Hall	231,500	269,500	38,000	16.41%
710 - PARKS0 - Administration & Overhead	248,500	280,900	32,400	13.04%
711 - PARKS1 - Cadieux	21,300	16,800	(4,500)	-21.13%
712 - PARKS2 - Confederation	48,000	27,700	(20,300)	-42.29%
713 - PARKS3 - Cyr-de-Lasalle	18,000	38,000	20,000	111.11%
714 - PARKS4 - Larocque	20,000	14,400	(5,600)	-28.00%
715 - PARKS5 - Old Mills	24,000	19,500	(4,500)	-18.75%
716 - PARKS6 - Sidney	8,500	3,500	(5,000)	-58.82%
717 - PARKS7 - Pioneers	10,000	43,450	33,450	334.50%
718 - PARKS8 - Municipal Docks	27,500	29,500	2,000	7.27%
720 - REC0 - Administration & Overhead	306,600	415,050	108,450	35.37%
721 - REC1 - Information Desk	158,500	163,000	4,500	2.84%
722 - REC2 - Events	135,850	165,000	29,150	21.46%
723 - REC3 - Park Activities	14,700	6,000	(8,700)	-59.18%
730 - FACILITIES0 - Administration & Overhead	1,746,220	1,895,910	149,690	8.57%
731 - FACILITIES1 - Arena	241,500	200,400	(41,100)	-17.02%
732 - FACILITIES2 - Pool	178,000	190,200	12,200	6.85%
733 - FACILITIES3 - MULTI ROOM	48,250	57,600	9,350	19.38%
734 - FACILITIES4 - Community Hall & Common Areas	86,750	82,600	(4,150)	-4.78%
735 - FACILITIES5 - Exterior Tennis Court	5,500	5,000	(500)	-9.09%
736 - FACILITIES6 - 421 CARTIER	53,550	40,300	(13,250)	-24.74%
737 - FACILITIES7 - Maison de l'Ile	72,500	34,200	(38,300)	-52.83%
738 - FACILITIES8 - 419 CARTIER	71,000	70,900	(100)	-0.14%
740 - REC - Aquatic Program	299,510	310,480	10,970	3.66%
890 - LIBRARY	569,921	635,800	65,879	11.56%
950 - TOURISM	7,250	0	(7,250)	-100.00%
Total Expenses	4,652,901	5,015,690	362,789	7.80%
Net Total	(4,023,901)	(4,299,190)	(275,289)	8.53%

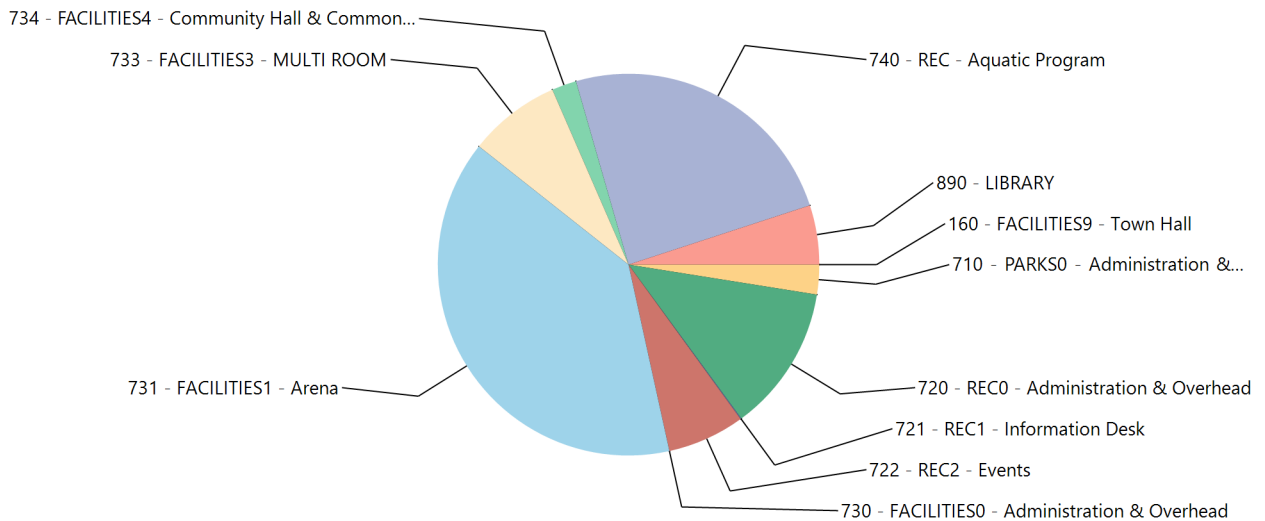
Budget Forecast by Sub Department

Division 6 - Recreation and cultural services

**6 - Recreation and cultural services
2025 Expenses by Sub Department**



**6 - Recreation and cultural services
2025 Sub Department Revenues**

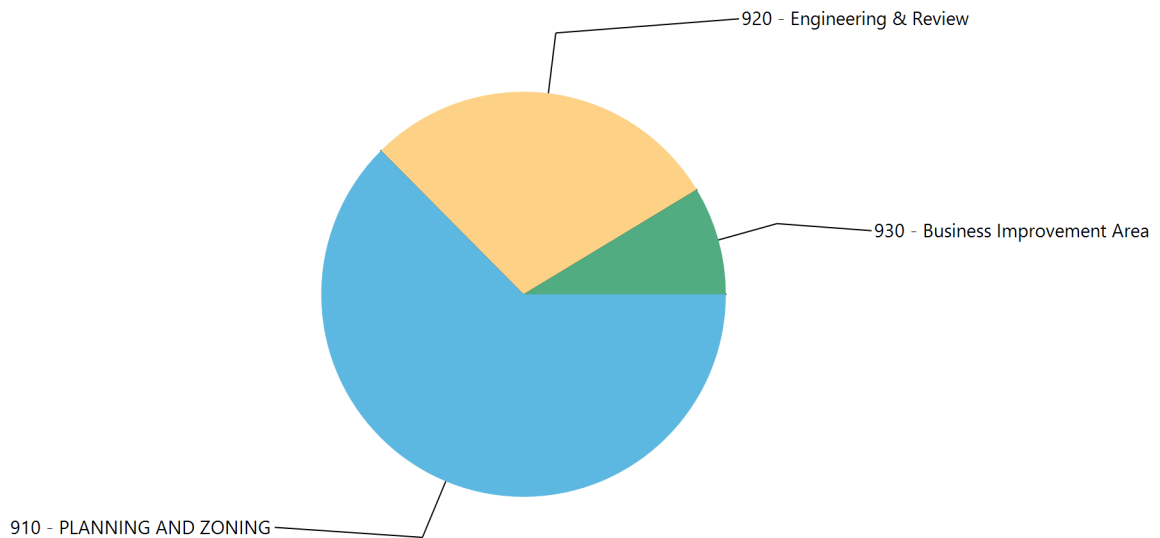


Budget Forecast by Sub Department

Division 7 - Planning and zoning

	2024 Budget	2025 Budget	Change	% Change
Revenues				
910 - PLANNING AND ZONING	104,340	114,340	10,000	9.58%
920 - Engineering & Review	0	50,000	50,000	100.00%
Total Revenues	104,340	164,340	60,000	57.50%
Expenses				
910 - PLANNING AND ZONING	266,900	341,050	74,150	27.78%
920 - Engineering & Review	0	156,960	156,960	100.00%
930 - Business Improvement Area	47,150	47,150	0	0.00%
Total Expenses	314,050	545,160	231,110	73.59%
Net Total	(209,710)	(380,820)	(171,110)	69.58%

**7 - Planning and zoning
2025 Expenses by Sub Department**



Budget Forecast by Sub Department

Division 7 - Planning and zoning

**7 - Planning and zoning
2025 Sub Department Revenues**

